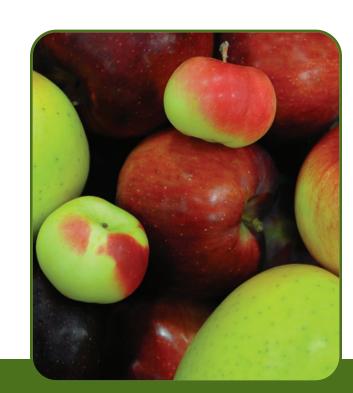
Letter from CISA's Executive Director and the Board Chairperson

As the nation continues to climb out of its worst recession in 75 years, we witness a glowing light on the horizon—the continued upsurge in involvement and commitment to growing, buying, and investing in local farms and farm products. As we have for 17 years, CISA, and this region of the country, continues to serve as a model of hope and action of how farmers and communities can deepen their connection for the benefit of all.

We are focused on ensuring that more local food and farm products reach more people across the Pioneer Valley...

Some wonderful examples of the growing movement for local food and farm products include the 2,000 people who attended our one-day winter markets in Springfield and Northampton. Our fall benefit, *Taste the View*, welcomed more than 500 guests in celebration of the beauty and bounty of the local harvest. Community membership in CISA grew by 188 households, an increase of 42% from 2009; and the number of farms, restaurants, retailers and related food businesses participating in CISA's *Be a Local Hero, Buy Locally Grown*® program increased by 10% to over 300.





We are focused on ensuring that more local food and farm products reach more people across the Pioneer Valley, a central theme in our strategic plan. In cooperation with many groups across the state, we helped pass legislation that establishes a statewide food policy council and a school nutrition bill that will increase the ability of school districts to access and purchase local food. We've expanded our network of partners to address gaps in the local food system that prevent all of us from getting more locally grown farm products into our homes, and identified some of the key elements of building a robust local food system, including:

- New entrepreneurial projects that address the holes in the agricultural infrastructure;
- Access for residents living in the food deserts of our cities; and,
- A community committed to financially supporting local food enterprises.

We know that a challenging economy often forces us to make tough decisions about what is important to our families, our communities, and our quality of life. Yet the prospect of an abundance of locally grown food and farm products, grown by people we know and brought to us through a system that we've helped to create and maintain, remains important to us all—farms and food producers, community members and donors, volunteers and program partners alike. Encouraged by your continued support, CISA is optimistic about its path and the future of local agriculture. Please invite your family, friends and neighbors to join us!

Sincerely,

Philip Korman
Executive Director

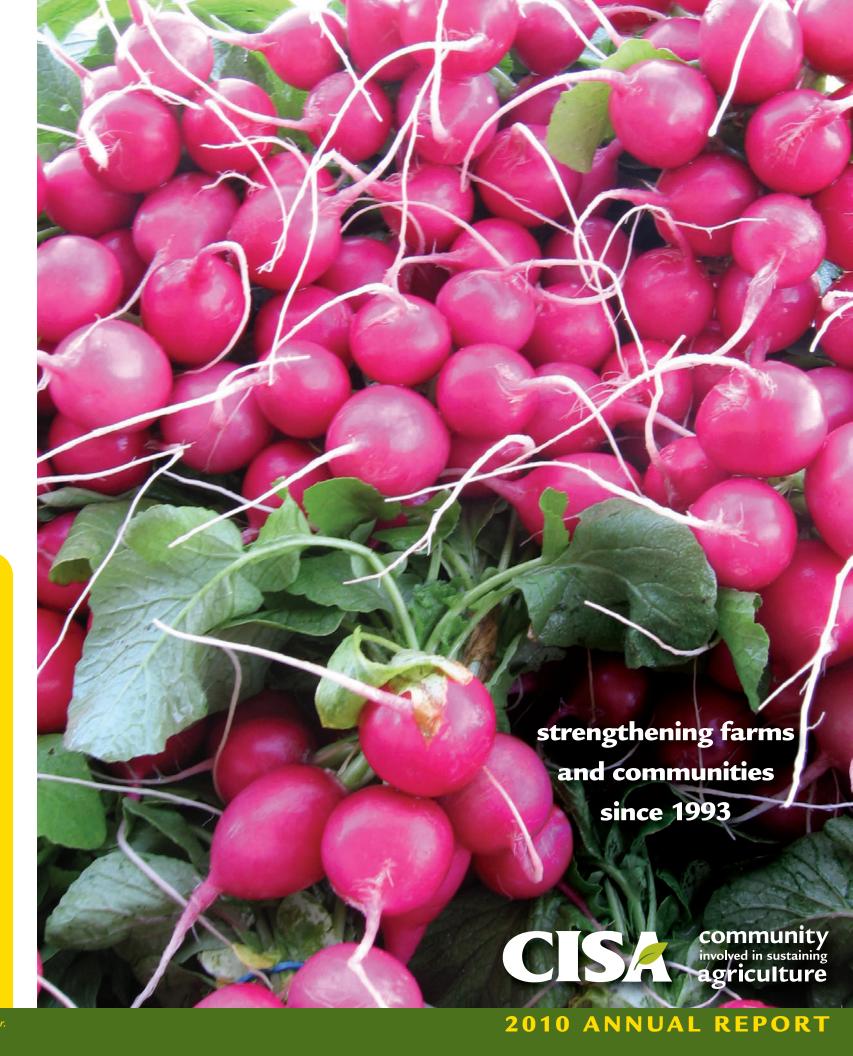
Russell Peotter Chair, Board of Directors





CISA strengthens
local agriculture
by building
connections
between farmers
and the community.

www.buylocalfood.org



CISA is an equal opportunity service provider and empl

Growing the Local Food System: Infrastructure at the forefront

The rising consumer demand for locally grown food, fueled for 13 years by CISA's Local Hero program, has helped reawaken community interest in the local food system, including farmers' markets, community supported agriculture (CSA) farms, farmstands, and pick-your-own operations. Massachusetts ranks second only to Rhode Island in the average per farm value of farm products sold directly to consumers. Nonetheless, direct sales still account for only a small portion of farm products sold in the Commonwealth. The majority of us get most of our food from a supermarket, school cafeteria, or convenience store—and much of that food is processed in some way before we buy and eat it. Dairy products, for example, are most often pasteurized and bottled or transformed into cheese, yogurt, or butter. Meat animals must be killed, and the meat cut up, frozen and stored. Food served in cafeterias often arrives peeled and pre-cut, and may also be frozen or canned. Although fresh fruits and vegetables often need only to be cooled, washed and sorted before sale, particular markets may have additional needs: selling vegetables to winter markets, for example, requires cold storage at the appropriate temperature and humidity, and sales to large buyers requires appropriate aggregation, delivery, ordering and invoicing systems.

Each of us can have a meaningful part in restoring our local food system...

Thankfully, some of the infrastructure facilities and services required to bring more locally grown food to our tables is in place. Growers and buyers are creating these businesses and services, and there is a place for all of us to support that effort. Just as "buy local" campaigns, farmers' markets, and community-supported farms have moved from the fringes to the mainstream, the importance of local food infrastructure needs to become a part of the public consciousness. Words like "food processing," "livestock" and "slaughterhouse" conjure up images of the massive operations used in the global industrial food system, and a "not-in-my backyard" attitude can result.



Each of us can have a meaningful part in restoring our local food system through the many roles we play in our community,

- Consumer's consistent support has made winter markets a viable option for farmers, who are working double time to figure out storage options and logistical systems to support
- In Northampton, the city health department and agricultural commission are working together to review the city's policies to ensure that they are supportive of farmers' markets, farm-to-school purchasing, and agriculture in general.
- In Holyoke, high school students documented the path of food grown on the Nuestras Raíces farm and served in the cafeteria; students were so convinced of the value of fresh food that they spoke up when the school's food service contract was renegotiated to advocate for a food service provider that would prioritize locally grown food.
- Investors and loan fund representatives turned out to hear about the new \$1 million Pioneer Valley Grows Loan Fund, which provides financing to infrastructure businesses. Within the next year, PVGrows hopes to launch a community capital component of the Loan Fund.
- Individuals and organizations from across the state worked together in 2010 to pass legislation creating a state-wide Food Policy Council that will link advocates for public health, local food, and agriculture, with elected officials and state agencies, providing opportunities to muster citizen support for common policy goals.

Community support for a strong local food system can blossom when we recognize the more limited impact of facilities designed for local and regional needs-and the economic, environmental, and community health benefits these businesses can bring.

To learn more about CISA's infrastructure work, visit the Growing Local page of our website buylocalfood.org.

Growing Community Involvement: CISA Volunteers



Katie, a former art teacher and active community volunteer, has been involved with CISA's annual fundraising dinner, known as Eat the View, almost from its inception. She remembers being invited by former CISA board member Barbara Greenstein to help the event committee make table centerpieces. "The challenge of transforming fresh beets, flowers and jarred pickles into something resembling an arrangement from House & Garden magazine was an impossible design task I couldn't resist," says Katie. She was hooked, and officially joined the event Ambiance and Hospitality Committee, or "A & H" as it is known to its members.

Enter Deb Lapaire, looking to find a new life for an old beaver coat. She didn't want simply to sell the coat, she had a grander plan. Deb wanted the coat made into teddy bears that could be donated to a charity for their fundraiser. Someone suggested she contact Katie George. "When I heard Deb's teddy bear idea, I knew we would get along just fine," recalls Katie. It didn't take much to convince Deb, an expert baker who grew up in a family of restaurateurs, to join Katie and the growing ranks of the creative A & H Committee. "CISA's mission was a draw, and I knew I would be helping an organization whose work strengthens my community," Deb explains.

In 2009, as co-chairwomen of the A & H Committee, Katie and Deb were asked to take on a new challenge for CISA: transform the Three County Fairgrounds Arena into an agricultural village. "Eat the View had grown in popularity," explains CISA's Development Director, Pamela Barnes, "We needed a large venue to accommodate the number of people who wanted to attend the event, and the Fairgrounds' history as an agricultural center made it an attractive option." But converting a cavernous space with a dirt floor into an elegant dining room for 500 party-goers wouldn't be easy. For Katie and Deb and the fourteen other members of A & H, the chance to spend an entire day working like crazy in a



dusty, unheated horse arena, building a village while dodging pick-up trucks filled with corn stalks, hay bales and potted trees, while munching on cold pizza is something of a "girls' night out with a purpose," explains Deb. The artistry, creativity, and

In 2011, CISA's Eat the View will provide an even more direct experience with local farms...

commitment of Katie, Deb and the A & H volunteers was crucial to the success of Eat the View, according to Pamela, and their transformation of the fairgrounds arena helped bring many of CISA's supporters closer to local farms and the organization's work.

"A & H volunteers are uniformly smart, engaged, interesting, and hard-working—stress the hard-working," says Katie, remembering how the group's brainstorming sessions resulted in such creations as a confetti-filled exploding cake, a nearly life-size cow of recycled materials, and the Connecticut River depicted in crudités, "we are not farmers, or food sellers, but we found a place where we could contribute by doing what we enjoy." In 2011, CISA's Eat the View will provide an even more direct experience with local farms; the event is scheduled to be held at Quonquont Farm in Whatley. Event-goers will feast on the same wonderful bounty of locally grown and prepared food, while enjoying the beautiful surroundings of this ninety-year-old farm and orchard. And with any luck on CISA's part, Katie, Deb and "A & H" will be ready this fall to take on their next challenge.

Growing Local Hero Successes: Mockingbird Farm

Pete Solis of Mockingbird Farm in Easthampton thinks his "personality traits" dovetail nicely into the perks of the farming profession. He loves to work with good people, eat good food, and see progress at the end of the day. Pete raises chickens-Kosher Kings and Freedom Rangers, "because nobody else was doing it." His farm may only be two years old, but it already has a reputation for producing meat that tastes like the sweet grass and sunshine his animal grew up on. Walking around the farm, it is abundantly clear that these animals are happy. You can see it in the way the pigs snuff around in the mud, and hear it in the contented chirps and gobbles of chickens and turkeys, roaming around in the meadow and pecking about in pasture pens, which allow them to graze under protection from hawks and other predators.

Since he started his farm, Pete has seen a tremendous surge in interest and demand for local poultry. His customers want to be consumers in a new way by forming relationships with those who grow their food. Pete is at the Northampton Tuesday Farmers' Market each week, and is excited to see meat CSAs (Community Supported Agriculture farms) popping up in the Valley. While vegetables may be front and center in the locally grown movement, the availability of local meat is on the rise. Ten years ago the

His customers want to be consumers in a new way by forming relationships with those who grow their food.

number of farmers raising poultry for sale in our region was slim. Farmers credit the uptick in business to increasing customer awareness. "There is this shift going on, people's attitudes are changing and they are becoming more informed. So many people come up to me and say things like 'I've seen Food Inc.!' They know more about how animals are raised in the industrial food system," Pete explains. He credits CISA for helping to create the local poultry market by making it extremely easy for consumers to find what they are looking for. In addition to this consumer connection, CISA "Meet and Greets" for Local Hero members help facilitate beneficial farm-to-business relationships. These gatherings create a space for chefs, store owners and farmers to meet each other and talk about what they need, explains Devon Whitney-Deal, Local Hero Membership Services Coordinator. "In an increasingly



technological world, making those face to face connections is important. Attendees can do business while also enjoying nice food and drink, seeing old friends, and networking," she notes.

Spend the day in the shoes of a poultry farmer and you'll come away with a newfound awe for the apparent effortlessness of getting those birds into the freezer section of your local market. Most consumers don't want to receive a live, fully-feathered chicken or turkey, so selling these birds for meat requires access to slaughter and meat processing facilities. Governed by a complex array of federal and state regulations, these facilities are limited in Massachusetts and throughout the region. Local farmers use a variety of options: the Mobile Poultry Processing Unit (MPPU), which can be rented by farms on slaughtering day, and two USDA licensed facilities in Vermont. There are pros and cons of each, and each farmer must weigh labor needs, cost considerations, scale of operation, and animal welfare to decide which makes most sense for their business. Pete uses the MPPU to process his birds because it allows him to process on-site, and avoid stressing the birds with travel. "It's better for the animal and results in better tasting meat,"

he explains. He has enough birds that it makes financial sense as

well. Despite the challenges of raising poultry with flavor in mind,

there is excitement. Local meat, says Pete, predicting what's to

come, "has a great and necessary future here in the Valley."

For locally-raised poultry in our area, find these Local Hero farms at buylocalfood.org:

Mockingbird Farm, Easthampton Little Brook Farm, Sunderland Turkey Brook Farm, Brimfield Shinglebrook Farm, Shelburne Diemand Farm, Wendell Chestnut Farms, Hardwick Earthfire Farm, Buckland Gray Dog's Farm, Huntington

Silvermine Farm, Sutton Sweetwater Farm, Petersham Tanstaafl Farm, Greenfield View For Miles Farm, Hardwick Wells Tavern Farm, Shelburne

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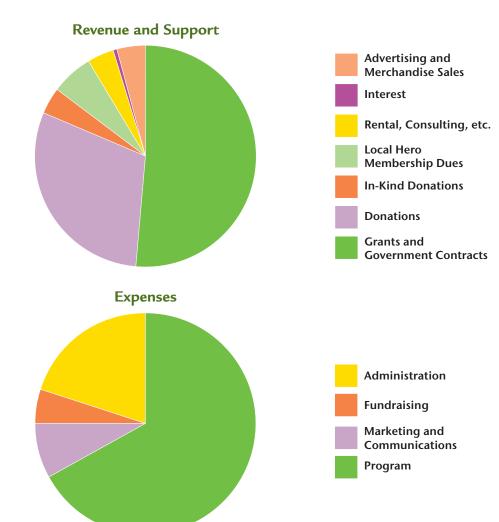
MA Swedlund

Mike Wissemann

2010 Financial Summary



^{*}Unaudited figures; audited figures available upon request



Walnut Hill Farn Warm Colors Apiary Warner Farm Wells Tavern Farm West County Cider Wheel-View Farm Whitney Acres Wilder Brook Farm Wilder Hill Gardens Williams Farm Inc. Winter Moon Farm

Winterberry Farm

Farms/Growers continued

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Restaurants

3hree Cafe

Apollo Grill Bistro Les Gras Black Sheep Deli Blue Heron Restaurant Bottega Cucina Bridgeside Grille Bub's BBO Café Martin

Carmelina's at the Commons Chez Albert Circa Restaurant Cup and Top Cafe Deerfield Inn Earthfoods Cafe Fastside Grill Eighty Jarvis Restaurant and Bar

Esselon Cafe Fitzwilly's Gill Tavern GoBerry Great Wall Restaurant Green Street Café Hillside Pizza Hope & Olive Karma La Casita Azteca Local

Lone Wolf Monarchs Restauran Northampton Brewery Paul & Flizabeth's The People's Pint Ristorante DiPaolo Roadhouse Cafe Roberto's Sam's Pizzeria and Cafe Side Street Cafe Spoleto Group

Stump Sprouts Guest Lodge & X-Country Ski Center Sylvester's Restaurant Tabella Restaurant Taylor's Tavern & Restaurant The Night Kitchen The Whately Inn Union Station Restaurant Wagon Wheel Restaurant Woodstar Cafe

Specialty Products

Appalachian Naturals Bart's Homemade/Snow's Nice Cream Green River Ambrosia, LLC Hedgie's Hot Stuff Maple Valley Ice Cream Company Real Pickles Richardson's Candy Kitchen Roberts Bros. Lumber Co. Valley Malt

Amy Blyrest

Steve Boos

Lindsey Britt

Kathi Brown

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Larkin Christie

Robin Claremont

Susan Clopton

Denise Cormier

Mary Alice Crim

Nelly Czajkowski

Heather Damon

Dennis Daniels

Mary Daniels

Llani Davidsor

Michael Dechiara

Todd Desautels

Marie Despres

Larry Dixon

Cathy Eden

Alena Douglas

Gretchen Evans

Dierdre Everett

Angela Faneuf

Craig Fear

Kelly Ferriter

Judith Fine

Beth Firmin

Rebecca Fletche

Barbara Friend

Christy Grecsek

Margie Haffer

Maggie Haigis

Adonte Harrell

Marilyn Hebert

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Karen Helfer

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Kelly Houlihan

Fran Hutchins

Terry Jackson

Calla Jones

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Zainab Kazmi

Cathy Kierzek

Patty Kruglak

Susan Lantz

Deb Lapaire

John Lapaire

Lisa Laprade

Greg Lauzon

Vanessa Leah

Helen Lequin

Tzipora Rose Lederman

Greg Kline

Zachary Kirkpartick

Jeanell Innerarity

Kim Hunter

Jim Hafner-Habana

Katie George

Alex Ghiselin

Ritu Gill

Regina Curtis

lim Cutler

Cris Coffin

Jacqui Colt

Jess Cook

Retailers

Atkins Farms Big E's Super Market Sig Y World Class Markets (Amherst Greenfield, Northampton, Southampton) Cornucopia Foods Foster's Super Market Inc. Green Fields Market Greenfield Farmers Cooperative Exchange Hagers Farm Market Hardwick Farmers Co-Op Exchange Holy Smokes BBQ Delicatessen

Keystone Market Leverett Village Coop M & M Green Valley Produce Maple Farm Foods McCusker's Market Millstone Farm Market

Portabella Fine Foods & Catering River Valley Market Serio's Market Squash, Inc.

State St. Fruit Store/Cooper's Corner Stop & Shop Supermarket (Greenfield, Hadley, Northampton)

The Old Creamery Valley Green Feast Collective Whole Foods Market Williamsburg Market

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